



0000069533

ORIGINAL

RECEIVED

BEFORE THE ARIZONA CORPORATION COMMISSION

Arizona Corporation Commission

2002 DEC 31 A 11:38

WILLIAM A. MUNDELL

DOCKETED

Chairman

JIM IRVIN

DEC 31 2002

AZ CORP COMMISSION
DOCUMENT CONTROL

Commissioner

MARC SPITZER

DOCKETED BY

Commissioner

IN THE MATTER OF THE GENERIC
PROCEEDINGS CONCERNING ELECTRIC
RESTRUCTURING

DOCKET NO. E-00000A-02-0051

IN THE MATTER OF ARIZONA PUBLIC
SERVICE COMPANY'S REQUEST FOR
VARIANCE OF CERTAIN REQUIREMENTS OF
A.A.C. 4-14-2-1606

DOCKET NO. E-01345A-01-0822

IN THE MATTER OF THE GENERIC
PROCEEDING CONCERNING THE ARIZONA
INDEPENDENT SCHEDULING
ADMINISTRATOR

DOCKET NO. E-00000A-01-0630

IN THE MATTER OF TUCSON ELECTRIC
POWER COMPANY'S APPLICATION FOR A
VARIANCE OF CERTAIN ELECTRIC POWER
COMPETITION RULES COMPLIANCE DATES

DOCKET NO. E-01333A-02-0069

ISSUES IN THE MATTER OF TUCSON
ELECTRIC POWER COMPANY'S
APPLICATION FOR A VARIANCE OF
CERTAIN ELECTRIC COMPETITION RULES
COMPLIANCE DATES.

DOCKET NO. E-01933A-02-0069

CLOSING POST-HEARING BRIEF OF ARIZONA PUBLIC SERVICE
COMPANY ON "TRACK B" ISSUES

Pursuant to the presiding Administrative Law Judge's direction, Arizona Public
Service Company ("APS" or "Company") submits to the Arizona Corporation

1 Commission ("Commission") this Closing Post-Hearing Brief on Track B issues
2 ("Closing Brief").

3 I. INTRODUCTION

4 As is evident from Staff's Initial Brief, there is significant consensus between APS
5 and Staff on many of the important issues in this proceeding. APS agrees that customer
6 benefit is the underlying standard that should guide the Commission in deciding the issues
7 that are raised in this proceeding. The customer benefit standard, however, begs the
8 question of whether wholesale power procurement should be limited to that capacity and
9 energy that cannot be produced by native generation and pre-existing contracts—the
10 outcome intended by the Track A decision—or greatly inflated in an unintended and
11 unprecedented fashion. APS does not believe that the Commission should embark on an
12 untested, expansive procurement program untried anywhere in the country without any
13 evidence that there is a present harm to customers that must be cured, and with no
14 evidence that such an overly-aggressive solicitation mandate including economy energy
15 and Reliability Must Run ("RMR") will actually result in customer benefits.

16 As discussed in the Company's Opening Brief, APS has successfully managed its
17 power procurement in the past to benefit our customers. APS was one of only a handful of
18 electric utilities able to actually provide rate reductions during the last few years while the
19 rest of the industry was in turmoil. The customer benefit standard should allow APS to
20 continue to procure economy energy in the same way that it has successfully used for
21 years. And, contrary to the assertions of the merchant intervenors, this is not in any
22 respect similar to the reliance on the spot market that contributed to California's energy
23 crisis because economy energy is by definition already covered by utility-owned
24 generation. An experiment in pre-bidding significant amounts of such economy energy
25 may result in prices which, while perhaps less than the anticipated estimate of costs for
26 some specific APS generation units, may be above the price at which APS could have

1 otherwise acquired the energy using its current practices. It may also result in the
2 acquisition of energy that is simply unneeded at any price. No party presented evidence
3 that any other jurisdiction has even suggested that economy purchases be competitively
4 bid far ahead of when needed. Similarly, no party presented evidence to show that
5 competitively bidding RMR capacity—where there is both limited competition and
6 significant development risk for future transmission and generation projects—was sound,
7 risk-minimizing policy.

8 In both cases, APS believes that the risk to customers of an untested, mandated
9 procurement policy, based on a “more is better” bidding philosophy, and not on practice
10 or experience, is too great. Accordingly, APS believes that these two issues are
11 experiments best left for another day or which should at least be modified as proposed by
12 the Company in its testimony. (*See* T. Carlson Rebuttal Test. at pp. 10-13.) As to other
13 matters, the Company’s positions are as set forth in its Initial Post-Hearing Brief (“APS
14 Brief”), as amplified in this Closing Brief. Thus, the remainder of this Closing Brief will
15 respond to issues or matters raised by other parties, organized generally by issue.

16 II. UNMET NEEDS

17 APS agrees with Staff that one of the primary issues to be addressed in Track B is
18 the amount of APS “contestable load” that should be subject to the initial solicitation, but
19 continues to believe that the appropriate method for determining that contestable load,
20 particularly for the initial solicitation, is to use the best current estimate of APS’ unmet
21 needs, *i.e.*, the APS capacity and energy needs that cannot be met by APS’ own existing
22 assets. (*See* P. Ewen Direct Test. at 2-3; P. Ewen Rebuttal Test. at 2-5 and Schedule PME-
23 3R; APS’ Brief at 4-6.) Using APS’ estimate of unmet needs is the method most
24 consistent with the language contained in Decision No. 65154 and with the Commission’s
25 discussion in that same Decision, and reiterated by Staff at the hearing, of the
26

1 uncertainties of the market and the resulting need to carefully phase in wholesale
2 competition.

3 None of the opening briefs raised new substantive issues regarding the APS
4 calculation of unmet needs that require further response beyond those comments APS has
5 already submitted in this docket. Although APS finds the numbers set out in Staff Exhibit
6 S-5 to be acceptable estimates of what they purport to be (with the caveat that RMR
7 numbers may be revised upon completion of the ongoing study), those numbers are still
8 estimates based on the information then currently available and should not be viewed as
9 any definitive indication of what APS may ultimately procure through the solicitation
10 process. Moreover, as discussed further below, even though the Staff estimates of RMR
11 and economy energy may be reasonable, APS believes that it is inappropriate to include
12 RMR and economy energy in the Track B solicitation process.

13 Although most parties appear to accept the Staff Exhibit S-5 *numbers* as reasonable
14 estimates of what they are intended to represent, APS is concerned that certain merchant
15 intervenors continue to promote the use of what is now known to be superceded data that
16 APS provided in August 2002 or to propose methods of calculating APS' contestable load
17 that have no relation to the Company's unmet needs in a way that benefit the merchants to
18 the disadvantage of APS and its customers. Both Harquahala and Panda/TECO argue that
19 their calculations of APS' unmet needs must be correct just because their numbers are
20 close to the numbers originally included by Staff in the Staff Report, but later repudiated
21 by Staff. (Harquahala Brief at p. 2; Panda/TECO Brief at p. 8, fn. 24.) Harquahala goes
22 so far as to imply that an average of its, Staff's and Panda/TECO's numbers may be
23 appropriate, despite the fact that neither Harquahala's nor Panda/TECO's calculations
24 have any factual basis.

1 **III. SOLICITATION PROCESS AND ECONOMY ENERGY**

2 APS agrees with Staff that specifics regarding the process and products must be
3 left to the utility, including the discretion to reject bids that the utility believes are not
4 appropriate. (Staff Brief at p. 7.) In contrast, the merchant intervenors each argue that the
5 solicitation process should be altered or circumscribed in some manner that favors the
6 seller's individual circumstances rather than the buyer's needs. Harquahala, for example,
7 argues that APS' proposal for economy energy mismatches the products that APS is
8 demanding "with what the market largely has constructed." (Harquahala Brief at p. 4.) It
9 is not, however, the seller's needs that are the proper focus of Track B. (*See* Staff Brief at
10 p. 7.)

11 Panda/TECO's arguments are even more unsupportable. While disingenuously
12 asserting that each "utility shall determine the specific products it will contract for"
13 (Panda/TECO Exhibit at 20), it then rewrites the Staff Report itself to detail precisely the
14 product that Panda/TECO wants to sell, down to the type of product (dispatchable pay-
15 for-performance PPAs and physical call options), the availability guarantees that APS is
16 to seek, liquidated damages, and the type of solicitation to be employed for each of these
17 products (Panda/TECO Exhibit at 21). As in other portions of its Brief, Panda/TECO
18 seeks to eliminate as much utility discretion (and competition) as it can.

19 Reliant argues that an auction rather than an RFP should be used for the
20 solicitation. (Reliant Brief at pp. 6-9.) APS does, at present, favor an auction for future
21 procurements, but there is insufficient time now to develop an auction and accommodate
22 all of the potential variables that are still at issue in this proceeding (e.g., how will RMR
23 be treated, will environmental issues need to be addressed, how is deliverability to be
24 determined under a straight auction model, etc.) (*See* Tr. vol. III at p. 656 [T. Carlson].)
25 Thus, unless Reliant and others propose postponing the solicitation until 2004, APS
26 believes that an RFP must be used for at least this first solicitation. Similarly, while APS

1 shares Sempra's concerns that the timing in the Track B process may be too short, it does
2 not favor significantly shortening tasks needed to structure the solicitation. (Sempra Brief
3 at pp. 9-10.) And, although APS expects there will be some feedback from parties (such as
4 from the bidders' conference), if every step of the solicitation is open to challenge and
5 litigation by the sellers, the Staff timelines cannot be met for a 2004 solicitation, let alone
6 one in 2003.

7 Several parties, including Sempra and Wellton-Mohawk, also argue that the
8 contract lengths solicited should be required to be significantly longer than the 3-4 year
9 period that Staff acknowledged was most likely appropriate and for which APS presently
10 proposes to target its solicitation. While good for the seller, this argument ignores the
11 increasing risks associated with longer term contracts. These include very significant
12 counter-party credit risk, regulatory risk, the potential implications of FERC's SMD
13 initiative, changes in future system needs, and potential customer attrition to Direct
14 Access in later years. While APS will (contrary to Panda/TECO's claim, *see*
15 Panda/TECO Brief at p. 13) consider bids for longer than the period covered by this
16 solicitation (T. Carlson Rebuttal Test. at p. 17), APS should not be required to solicit for
17 such products.

18 Parties who advocated soliciting for essentially all of the Company's economy
19 energy have not presented any justification to depart from either the Track A order or the
20 method that the Company employs for economy energy today. Some merchant generators
21 blatantly misstate both the nature and the appropriate standard for procuring economy
22 energy.¹ Because economy purchases are by definition covered by existing APS
23 generation, they do not result in the type of unhedged "spot market" reliance that has been

24 ¹ Panda/TECO attempted to imply in its Brief that APS somehow misrepresented the actual
25 capability of its native generation and pre-existing contracts to "reliably or economically" serve APS
26 customers and that it would therefore resort to a "sudden reliance" on the spot market in its Track B
proposal. (Panda/TECO Brief at p. 10.)

1 rightly criticized in other jurisdictions. (T. Carlson Rebuttal Test. at pp. 8-10; R. Rosen
2 Rebuttal Test. at pp. 5-6.) Also, because APS has long used economy purchases to reduce
3 its energy costs to customers, the appropriate benchmark for determining whether pre-
4 bidding economy purchases is better for customers is not simply whether a generator can
5 beat a current estimate of the future operating costs of a particular APS generator. Rather,
6 the correct questions are whether (1) placing restrictions on how APS procures economy
7 energy in Track B and (2) requiring the procurement to occur far earlier than would
8 otherwise be the case yield a better result than simply continuing with an already proven
9 and successful economy energy program. None of the briefs cite any evidence that a
10 departure from Decision No. 65154 and from the status quo will yield better results for
11 customers than are realized by APS today. If the Commission believes a change is
12 nonetheless appropriate, APS believes that the compromise proposal made by Mr. Carlson
13 is the least-harmful way to test the viability of a formal solicitation process for economy
14 energy.

15 IV. RMR AND TRANSMISSION

16 There appeared to be general consensus with allowing RMR and deliverability
17 issues to be addressed by the forthcoming RMR studies. However, no party presented
18 persuasive evidence that would support competitively bidding for both APS and non-APS
19 RMR capacity. Some parties suggested that it would be appropriate to “test” the market,
20 but fail to explain what happens if the “test” fails or why an already aggressive
21 procurement should be further complicated with an RMR procurement for already
22 existing APS generation—an approach that is untried anywhere in the country. (*See, e.g.,*
23 Harquahala Brief at p. 6; PPL Brief at p. 7; Panda/TECO Brief at pp. 7-8; Sempra Brief at
24 p. 7; Wellton-Mohawk Brief at pp. 7-13; Staff Brief at p. 4.) Moreover, there was no
25 evidence presented to establish that making already rate-based generation assets
26 contestable (other than for purchases of economy energy, as occurs today) will benefit

1 customers. Indeed, Sempra's suggestion that a new "stranded cost" proceeding could or
2 should be initiated for displaced APS generation appears to miss the entire point of the
3 Track A order, which directed APS not to divest generation and specifically recognized
4 concerns over divesting must-run generation. (Sempra Brief at p. 7.) Expending
5 significant funds and efforts on another round of stranded cost proceedings is not
6 something that APS thinks appropriate at this time, unless it is forced to do so by actions
7 in this proceeding. Thus, competitively bidding all RMR is an issue that should be left for
8 another day.

9 Wellton-Mohawk's discussion further illustrates the flawed analysis of
10 competitively soliciting for RMR. First, Wellton-Mohawk suggests that one of Staff's
11 goals is to have more local generation constructed. (Wellton-Mohawk Brief at p. 7.)
12 However, Staff's position on RMR has generally been to focus on transmission solutions,
13 not more local generation. For example, in the Phoenix area there has been new local
14 generation constructed (West Phoenix CC 4 and CC 5), which has not resulted in the
15 elimination of RMR in Phoenix from Staff's standpoint, because the RMR analysis
16 depends on transmission import limits. (*See* J. Smith Rebuttal Test. at p. 2.) Second,
17 Wellton-Mohawk inexplicably proposes (apparently) that even generation not owned by
18 APS that is electrically located within a load pocket should somehow be made
19 contestable. (Wellton-Mohawk Brief at p. 6.) Such an argument would, if taken literally,
20 seem to make SRP-owned local generation in Phoenix somehow contestable. It also
21 would impose added customer costs in Yuma to "solve" a non-existent problem.
22 Specifically, Wellton-Mohawk claims that APS discussion of the Yuma situation "is
23 without support or logic." (*Id.* at p. 10.) However, the fact that APS can take advantage of
24 local generation support provided by two non-APS units that sell outside the Yuma area at
25 no cost to APS customers and use APS local generation only when necessary, does not
26 support requiring APS to buy products from Wellton-Mohawk that APS does not need.

1 (See T. Glock Rebuttal Test. at pp. 5-6; Tr. vol. III at pp. 664-67 [T. Glock].) Moreover,
2 Wellton-Mohawk's assertion that it will be "within" the Yuma load pocket has not been
3 established—the plant is located east of Yuma and may deliver to substations that are
4 currently considered to be outside the local Yuma cut-plane. Ultimately, many of Wellton-
5 Mohawk's efforts to over-dramatize the RMR situation in Yuma are simply an attempt to
6 create more of a market for their project—a project which as of yet has no Certificate of
7 Environmental Compatibility and no known financing—than would otherwise be the case.

8 V. STANDARDS OF CONDUCT

9 APS appreciates Staff's recognition that the Standards of Conduct to be proposed
10 by APS should strive for "separation of information, rather than complete separation of
11 function" because "there are shared services between APS and [Pinnacle West Capital
12 Corporation ("Pinnacle West")] that cannot realistically be separated or reorganized,"
13 particularly in time for the first solicitation. Staff's analysis gives appropriate recognition
14 to the historical structure and operation of Pinnacle West, while proposing a general
15 process that protects the integrity of the solicitation process. As Staff implicitly
16 acknowledges, it is both unrealistic and impractical (if not impossible) to erase years of
17 knowledge, especially when that knowledge will be used to the benefit of APS and its
18 customers.

19 Several of the merchant intervenors, however, either do not recognize those issues
20 or recognize them but nonetheless propose restrictions that would in effect preclude the
21 Pinnacle West Energy Corporation ("PWEC") plants from participating in the competitive
22 solicitation, a result that would benefit the merchants to the disadvantage of APS and its
23 customers, or make assertions apparently intended only to confuse issues. While arguing
24 that APS should "treat all potential suppliers on fair and equal terms" (Panda/TECO Brief
25
26

1 at p. 3), they propose restrictions that would instead put PWEC at a competitive
2 disadvantage.² The Commission should reject such restrictions.

3 Panda/TECO's assertion that the Commission should require APS to "simply" treat
4 any merchant generator equally in all respects is, of course, not nearly as simple as
5 represented. (See Panda Brief at p. 21; Tr. vol. III at p. 613 [S. Wheeler].) For example,
6 because APS uses Pinnacle West legal, environmental or human resources support
7 certainly does not require Pinnacle West to make such services available to any merchant
8 generator. Likewise, using Panda/TECO's example, system conditions may make it easier
9 for APS to accept test energy from one merchant plant at one specific time while
10 warranting different terms at a later time. Panda/TECO goes so far as to state that its
11 proposal would "preclude any reliability based factual differences from being taken into
12 account" (Panda Brief at p. 21, n. 65), let alone any issues relating to customer benefits.
13 Further, emergency or reliability conditions may require APS to use whatever resources
14 are available—whether an affiliate, SRP, or a merchant generator—to avoid curtailing
15 customers and without "offering" the same services to all parties. And, contrary to
16 Panda/TECO's argument, any issues relating to APS' provision of wholesale services or
17 ancillary services are FERC jurisdictional. See 16 U.S.C. § 824 (b); see also *Transmission*
18 *Access Policy Study Group v. FERC*, 225 F.3d 667, 691 (D.C. Cir. 2000), *aff'd sub nom*,
19 535 U.S. 1 (2002).

20 The Commission should also reject Panda/TECO's and Harquahala's
21 misrepresentations of both the nature of the services that APS may have provided to

22 ² For example, although Harquahala does not actually suggest any revisions to the proposed Code of
23 Conduct, it implies that APS should not include on the procurement team any employees that have worked
24 for Pinnacle West, provide shared services or, perhaps most offensive, own Pinnacle West stock.
25 (Harquahala Brief at p. 7.) Panda/TECO would go so far as to require APS to post on the solicitation
26 website and make available on the same terms to the merchants generators *any* transactions between APS
and an affiliate, regardless of whether it had anything to do with procurement of energy or capacity.
(Panda/TECO Brief at p. 22.) Such proposals clearly go beyond "leveling the playing field," and are
intended to effectively preclude Pinnacle West from participating in the solicitation process—a result that
benefits only the merchant intervenors.

1 PWEC and APS' rights to gas transportation capacity. Without any citation to the record,
2 Harquahala implies that because APS has provided network transmission service to
3 Pinnacle West, APS has somehow discriminated against Harquahala. (Harquahala Brief at
4 7.) Harquahala fails to point out, however, that the specific PWEC plants that have been
5 designated network resources have been so designated because those plants are fully
6 constructed and actually providing service to APS. Harquahala's plant is not completed
7 yet and currently has no contracts to serve APS customers so, clearly, it cannot be
8 designated a network resource. Moreover, the continuing attempts by both Harquahala
9 and Panda/TECO to confuse the issues relating to the APS/PWEC transportation service
10 agreement ("TSA") with El Paso Natural Gas also should be rejected. As APS has
11 explained repeatedly, APS and PWEC are co-shippers on the TSA, each with their own
12 individual rights, and the determination of those respective rights currently is before the
13 Federal Energy Regulatory Commission ("FERC"). (Tr. vol. III at p. 615 [S. Wheeler];
14 *see also* Tr. vol. I at 205-206 [J. Smith].) Moreover, APS has clearly stated that, although
15 it does not believe it is required to offer its own gas transportation capacity to anyone just
16 because they want it (Tr. vol. III at 614 [S. Wheeler]), it does believe the TSA allows it to
17 use its own gas capacity through a tolling arrangement with *any generator* (Tr. vol. III at
18 616-618 [S. Wheeler]; *see also* Panda/TECO Exh. 1).

19 Several of the merchant intervenors also apparently have not yet recognized the
20 different purposes of the proposed Code of Conduct and the pending Standards of
21 Conduct. In addition to the numerous existing federal and state requirements governing
22 relations between APS and its affiliates (*see* APS Brief at pp. 16-17 for a summary and
23 citations to the hearing transcript), APS submitted a proposed expanded Code of Conduct
24 in response to the Track A order. That proposed Code of Conduct is intended to govern
25 generally relations between APS and its affiliates engaged in retail or wholesale
26 competitive activities. Because the solicitation process raises certain unique issues, Staff

1 proposed in the Staff Report, and APS is currently developing, Standards of Conduct that
2 will apply specifically to the solicitation process. As proposed in the Staff Report and
3 reiterated in Staff's opening brief, the Standards of Conduct will include monitoring by
4 Staff and the independent monitor of the solicitation process. (Staff Report at 38; Staff
5 Brief at 8.) That monitoring provides further assurance that APS will conduct the
6 solicitation process in a fair manner.

7 Finally, as was also suggested by Staff, APS is identifying the team of employees
8 that will conduct the solicitation and will take steps to ensure that they do not share
9 inappropriate information with employees of APS affiliates who may be directly involved
10 in the preparation of a bid in the solicitation process. APS will not, however, segregate
11 those team members from "any contact with employees of the affiliate" because, based on
12 a complete reading of Staff's discussion on the Standards of Conduct, APS does not
13 believe that the Staff Report intended to preclude any and all contact with all employees
14 of an affiliate and further believes that such a result would harm APS customers.
15 Specifically, that result would preclude the team from accessing needed expertise, such as
16 consulting legal counsel or in-house environmental experts, for example.

17 VI. ROLE OF THE INDEPENDENT MONITOR AND COMMISSION

18 APS agrees with Staff that the utility needs to be the decision-maker on the
19 products, process and selection of winning bids. As noted in its Opening Brief, the
20 Company does not oppose the independent monitor or Staff overseeing the process, but
21 does ask that these parties raise any issues or concerns when there is still time to take
22 corrective action, rather than wait until the end of the process to identify perceived
23 problems. Panda/TECO's arguments that the independent monitor should run the
24 solicitation are unwarranted. (Panda/TECO Brief at pp. 13-17.) Likewise misplaced is
25 Panda/TECO's reference to a proposal by Mr. Davis in the Purchase Power Agreement
26 ("PPA") proceeding, raised for the first time in its Brief and wholly out of context. (*Id.* at

1 p. 14.) That proceeding, of course, never went to hearing and is no longer under
2 consideration by the Commission. Moreover, for the 270 MW auction referenced in the
3 PPA proceeding, Mr. Davis's proposal for a third party manager to administer the
4 solicitation would still have left APS with the full discretion as to which bids to accept or
5 reject and for the products appropriate to solicit.

6 Panda/TECO's recommendation that APS be divested of its discretion if PWEC
7 participates in the solicitation appears primarily aimed at eliminating PWEC as a
8 competitor and reducing APS' ability to act prudently on behalf of its customers. It is also
9 a position completely contrary to that taken by TECO's own utility affiliate, Tampa
10 Electric Company, earlier this year in a Florida rulemaking proceeding. In that
11 proceeding, which dealt with a much narrower rule addressing competitive bidding for
12 new capacity requirements—not economy energy purchases, or specific RMR
13 generation—Tampa Electric Company argued in opposition to a proposal that a third party
14 conduct the solicitation:

15 If an independent evaluator makes general selection decisions, then IOUs
16 charged with providing an adequate and reliable supply of electricity will
17 not be making the decisions for which they are accountable. The statutes are
18 premised on holding utilities accountable for their management decisions. If
19 the Commission [through the independent evaluator] assumes managerial
20 functions, then it should not hold the utilities accountable for decisions the
21 utilities do not and cannot make.³

22 Likewise, Panda/TECO argues that the Financing Application and the statement
23 that APS may seek to ratebase the PWEC Reliability Assets somehow require a third party
24 to run the solicitation. (Panda/TECO Brief at p. 17.) However, the mere fact that APS has
25 publicly filed or discussed these matters does not mean that APS will conduct the Track B
26 solicitation unfairly or in bad faith or that the independent monitor cannot appropriately

³ Comments of Utilities Regarding Potential Revisions to Rule 25-22.082 (March 15, 2002), at p. 38. These Comments were filed jointly by the four primary Florida investor owned utilities with the Florida Public Service Commission and is a public record. Excerpts of the filed Comments are attached as Exhibit A. A complete copy can be downloaded at:
<http://www.psc.state.fl.us/PSCFiles/psc/library/filings/02/06764-02/06764-02.pdf>

1 determine compliance without actually being the decision-maker. Thus, the
2 Administrative Law Judge should reject Panda/TECO's assertion that merely filing the
3 Financing Application and APS' statement that it would in the future ask the Commission
4 for ratebase treatment of the PWEC Reliability Assets constitute a present "showing" of
5 "impropriety." (*Id.*) While Panda/TECO will no doubt continue to litigate these and any
6 other issues that could yield it a tactical advantage over APS, its customers, and the other
7 potential Track B bidders, the propriety of those matters is for the Commission to
8 determine, not Panda/TECO.

9 This very argument made by TECO, and which is quoted above, also highlights the
10 maxim that the more restrictive the regulatory requirements for conducting a competitive
11 solicitation, the more responsible the regulator must be for the results. Because the Track
12 B solicitation proposes to restrict the manner by which APS procures power for its
13 customers, APS continues to believe that prompt Commission approval of the results of
14 the solicitation is appropriate. (Tr. vol. III at pp. 509-14 [S. Wheeler].) APS would not be
15 so forcefully asking the Commission to pre-approve all of its contracts if it were able to
16 continue using the procurement practices and discretion that it has successfully used
17 without a Commission-imposed solicitation process. (*Cf.* Staff Brief at p. 7, arguing that
18 there is no need to change the historical manner of conducting prudence reviews.) Indeed,
19 Staff's argument on this point in its Brief, which notes Staff's legitimate concerns
20 regarding the novelty of this type of solicitation in Arizona and potential defects in the
21 wholesale market, merely proposes to shift all of the risk for this admittedly novel power
22 solicitation from this equally defective wholesale market to the utility. (*See* Staff Brief at
23 p. 6.)

24 **VII. EPS, ENVIRONMENTAL RISK MANAGEMENT AND DSM**

25 APS supports Staff's position on the Environmental Portfolio Standard,
26 environmental risk management and the role of Demand Side Management. While these

1 are all significant issues, they should not complicate an already complex Track B
2 solicitation with an already challenging implementation timeline. While APS does not
3 oppose bidders such as Wellton-Mohawk offering environmental resources in the
4 solicitation, the development of a specific evaluative method as proposed only by Mr.
5 Kendall should be done, if at all, in a separate proceeding focused on these issues.
6 (Wellton-Mohawk Brief at pp. 15-16.) Similarly, RUCO's call for a detailed integrated
7 resource planning ("IRP") proceeding to address DSM and environmental issues
8 admittedly could not be done on the timeline proposed by Staff. (RUCO Brief at pp. 7-9.)
9 Further, such an IRP process, if done in the future, will necessarily be limited and
10 constrained by procurement decisions previously made in the Track B solicitation.

11 **VIII. CONCLUSION**

12 APS complied with Decision No. 65154 in calculating its unmet needs. That
13 Decision did not contemplate the inclusion of either RMR or economy energy purchases
14 in the solicitation process. Moreover, including those purchases in the upcoming
15 solicitation process serves merely to complicate the process without providing any certain
16 benefit to APS or to APS customers and ignores the success that APS has had over the last
17 couple of years in its procurement process.

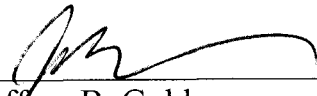
18 In addition, the proposals by several of the merchant intervenors would
19 circumscribe the solicitation process in a manner that favors them over APS. But favoring
20 the merchant intervenors is not the goal of Track B—securing benefits for customers is
21 the ultimate goal.

22 APS has undertaken numerous steps to address Staff's concerns regarding APS'
23 relations with its affiliates. Not only has APS submitted a proposed expanded Code of
24 Conduct, but it will submit to Staff for its review proposed Standards of Conduct that will
25 apply directly to the solicitation process. The merchant intervenors, apparently ignoring
26 both those standards and the anticipated role of Staff and the independent monitor in

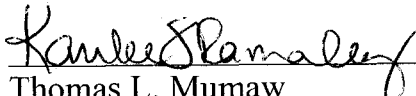
1 monitoring the solicitation, continue to argue for unrealistic and unreasonable restrictions
2 that would effectively preclude the PWEC plants from participating in the solicitation.
3 While such a result would certainly benefit the remaining merchant generators, it can only
4 serve to disadvantage APS and its customers. Staff's clearly more balanced approach
5 should guide the Commission's consideration of this issue.

6 RESPECTFULLY SUBMITTED this 31st day of December 2002.

7 SNELL & WILMER L.L.P.

8 
9 Jeffrey B. Guldner

10 PINNACLE WEST CAPITAL CORP.
11 Law Department

12 
13 Thomas L. Mumaw
14 Karilee Ramaley

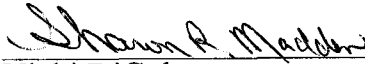
15 Attorneys for Arizona Public Service Company

16 Original and 21 copies of the foregoing
17 filed this 31st day of December 2002, with:

18 Docket Control
19 Arizona Corporation Commission
20 1200 West Washington
21 Phoenix, AZ 85007

22 Copies of the foregoing mailed, faxed or
23 transmitted electronically this 18th
24 day of December 2002, to:

25 All parties of record

26 
Sharon R. Madden

MEMORANDUM

TO: Chairman Lila A. Jaber
Commissioner J. Terry Deason
Commissioner Braulio L. Báez,
Commissioner Michael A. Palecki,
Commissioner Rudolph "Rudy" Bradley

DATE: March 15, 2002

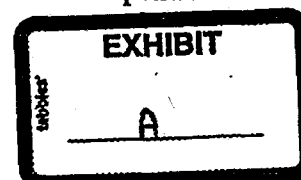
SUBJECT: Comments of the IOUs Regarding Potential Revisions to Rule 25-22.082,
Florida Administrative Code, Selection of Generating Capacity

COMMENTS OF UTILITIES REGARDING POTENTIAL REVISIONS TO RULE 25-22.082

Florida's four investor-owned utilities ("IOUs") -- Gulf Power Company ("Gulf"), Tampa Electric Company ("TECO"), Florida Power Corporation ("FPC"), and Florida Power & Light ("FPL") -- together submit these consensus comments discussing whether or to what extent the Commission should amend Rule 25-22.082 (the "bid rule").

If the Commission wishes to keep a bid rule, the IOUs believe the existing rule effects the proper balance of all considerations. Most importantly, the bid rule protects the interests of the customer in having affordable and reliable electricity. As Commissioner Deason observed during the workshop on February 7, 2002 (the "Workshop"), the existing bid rule was not something the IOUs proposed or enthusiastically embraced when it was adopted. [Workshop Transcript at 98]. The bid rule originated with the Commission and its Staff, and, importantly, it represented an effort to strike an appropriate balance of the same competing considerations faced today. The bid rule favors neither IOUs nor Independent Power Producers ("IPPs"), but it is designed to further the interests of the customer.

The Commission lacks sufficient legislative authority to enact the straw proposal prepared by Staff or the alternative proposed by the Partnership for Affordable Competitive



Commission and FPC used the bidding process.⁴⁸ Panda's challenge to the Hines Unit 2 project took more than one year. IOUs already must factor delays from litigation into their capacity additions, and additional points of entry and opportunities to challenge Commission decisions will only increase this delay without providing great benefits to consumers. Such challenges increase costs to customers not only by increasing litigation expense, but because they delay engineering and procurement schedules.

C. Both Proposals Increase Regulatory Burden, Rather Than Lighten It

Both proposals include ideas that run counter to the Commission's stated goal of alleviating regulatory burden. For example, the independent evaluator included in the PACE alternative would not be held accountable for its decision and would invite litigation and further delay. From a policy standpoint, Florida's regulatory scheme imposes the obligation to serve on the IOU with regulatory oversight that the obligation will be discharged responsibly. If an independent evaluator makes generation selection decisions, then IOUs charged with providing an adequate and reliable supply of electricity will not be making the decisions for which they are accountable. The statutes are premised on holding utilities accountable for their management decisions. If the Commission assumes managerial functions, then it should not hold the utilities accountable for decisions the utilities do not and cannot make.

Introducing a third party evaluator into the bidding process is also impractical because of the certainty of further litigation. The process of appointing an independent evaluator will create an additional point of entry to litigate whether the evaluator is truly independent.

⁴⁸ See *Panda Energy Intl. v. Jacobs*, Fla. Supreme Court No. SC01-284 (February 21, 2002).